

Familiarization Programmer for Independent Directors

(In terms of Regulation 25 & 46(2) of the Listing Regulations)

(Financial year 2025-26)

Regulation 25(7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) requires that the listed entities shall familiarized its Independent Directors with the nature of the industry in which the company operates, its business model, roles, rights and responsibilities of the independent directors and other relevant information’s through various programs.

Further, Schedule IV of the Companies Act, 2013 (“Act”), provides that it is the duty of the Independent Director, to undertake appropriate induction and regularly update and refresh their skills, knowledge and familiarity with the company.

All the Independent Directors are made aware of their roles and responsibilities at the time of their appointment, through a formal letter of appointment which also includes the terms and conditions of their appointment. The Independent Directors are also made aware about the Company, its Board, Committees, Business, etc.

The Company through its Chairman/Executive Director/Key Managerial Personnel/Business Head and subject Experts periodically conducts programmer/presentations for familiarization of Independent Directors with the quarterly and annual results, business strategies, business outlook, various policies, review of internal audit and risk management framework, operations of the Company and its subsidiaries, Business model and strategy of the Company, amendments in applicable laws etc. The minutes of the meetings of the Board and various Committees are circulated to the Board. All the relevant developments relating the Company are informed to the Board including to the Independent Directors, as and when deemed necessary.

The Board is informed about the various changes taking place in the laws governing the activities of the Company. Detailed presentation is made on the relevant subject, whenever necessary, in order to apprise the directors on a particular subject and the draft policies are discussed in detail before they are finalized and implemented.

Such programmer/presentations provide an opportunity to the Independent Directors to interact with the Senior Management of the Company and help them to understand the Company’s strategy, business model, operations, service and product offerings, markets, and associated risks.



AVON MERCANTILE LIMITED

The details as required under Regulation 46(2) read with Regulation 62(1A) of the Listing Regulations is mentioned as under:

Name of Directors	Category	No. of Programmes/ Meetings attended	No. of Hours spent
		During the FY 2025- 26	During the FY 2025-26
Mr. Siddheshwar Kumar Upadhyay	Independent Director	20	120
Ms. Himani Aneja	Independent Director	18	108

All efforts are made to ensure that the Directors are fully aware of the current state of affairs of the Company and the industry in which it operates.

A few of the important presentations made in respect of the changes in the applicable acts on the Company, during the year to the Board and Committees are as under:

- Amendments made in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and circulars issued by SEBI from time to time;
- Amendments in Companies Act, 2013 and rules made thereunder, and circulars issued by MCA from time to time;
- Amendments in SEBI (Prohibition of Insider Trading) Regulations, 2015; and
- Status of Compliance under applicable SEBI Laws.

Apart from the above, the Board Members were also updated about the other securities laws, taxation laws, labor laws and other applicable rules and regulations. The various policies as framed and approved by the Board are placed before the Board for its review and modifications, if any.

